



APPLICATION FOR INITIAL AUTHORIZATION AS A CENTER FOR THE TREATMENT OF TRAUMA

Name of Institution: Mike O'Callaghan Military Medical Center (MOMMC) / 99th Medical Group

Street Address: 4700 N. Las Vegas Blvd.

City: Nellis Air Force Base (AFB) State: NV Zip Code: 89115

Telephone: 702-653-2003 FAX: N/A E-Mail: kimberly.d.plietszak.mil@mail.mil
wade.b.adair.mil@mail.mil

Owner of Facility: United States Air Force

Street Address: N/A

City: N/A State: N/A Zip Code: N/A

Telephone: N/A FAX: N/A E-Mail: N/A

Hospital Administrator/Director: Col Wade Adair (Administrator) / Col Alfred Flowers (Commander/CEO)

Contact Person for Application Processing: Col (Dr.) Kim Plietszak (Chief of Medical Staff), Col Wade Adair (Administrator)

Telephone: 702-653-2003 / 702-653-3674 FAX: N/A E-Mail: kimberly.d.plietszak.mil@mail.mil
wade.b.adair.mil@mail.mil

Level of Center for the Treatment of Trauma being sought:

- Level I Level II Level III
 Pediatric Level I Pediatric Level II

Population to be served and the extent to which the population is currently underserved:

Our nearest zip codes 89025, 89040, 89081, 89086, 89087, 89115, 89156, 89165 & 89191 are home to 159,363 residents, growing around 2% per year since 2012. Another 101,565 residents live in neighboring zip codes 89084, 89085, & 89031. This total area had a median trauma transport time of 22.8 minutes in 2017, growing consistently from 20.4 minutes in 2013. The population of North Las Vegas we intend to serve is also designated as Medically Underserved by the Health Resources and Services Administration due to a shortage of health care providers on a per capita basis. Finally, the billing and reimbursement structure of military medicine is an ideal system to serve our neighboring communities, which rank among the lowest per capita income in Southern Nevada. Air Force billing rates reflect that of Medicare/Medicaid and are published by the DoD Comptroller in a publicly available format. For instance, the maximum allowable fee for any level of Trauma Activation was \$957 in 2018.

Proposed geographic area to be served, including consideration of distance from existing trauma centers already serving the geographic area and the potential impact on the trauma system:

The area surrounding Nellis AFB is a developing industrial area with a relatively high crime rate that, with traffic, is 20-30 minutes or more away from the nearest trauma centers. High-risk activities on base as well as the nearby Las Vegas Motor Speedway, which hosts events as large as 80,000 people, add to the need for local trauma capability. By providing Level III trauma care at Nellis AFB, we will significantly decrease transport time to definitive care for the vast majority of cases in northeast Las Vegas and preserved capacity for more critical cases that would continue being served by the existing Level I/II trauma centers. This designation would also significantly decrease the time that Emergency Response Services are unavailable due to round trip transport times to the current Trauma Centers. Finally, trauma transports in our area have increased an average of 25% per year since 2013, culminating in 909 patients in 2017. As this area continues developing, the need for local trauma capability has become increasingly critical.

Briefly describe the hospital's capacity to provide trauma services in the community:

Mike O'Callaghan Military Medical Center (MOMMC) is a 50-bed inpatient facility which boasts a full complement of outpatient primary and specialty care, General Surgery, Orthopedic Surgery, Trauma Surgery, Emergency Medicine, five Operating Rooms (OR), two hybrid OR suites, Intensive Care Unit (ICU), a Multi-Service Inpatient Unit (MSU); all of which are required for Level III trauma care. While we have traditionally cared primarily for military members, retirees and their families, our new alignment under the Defense Health Agency (DHA) has expanded opportunities for military treatment facilities to see civilian patients that enhance our wartime readiness. The addition of trauma services will be mutually beneficial to our Active Duty staff as it further expands their wartime skills and currency for deployments. Nellis AFB has already gained Congressional authorization to treat non-DoD patients and the Air Force is making significant monetary and personnel investments in MOMMC to expand the capacity and redundancy of required medical services which were previously resource-constrained due to a lack of demand by our traditional military beneficiaries. As such, MOMMC will undoubtedly meet all ACS requirements and ensure seamless base access for EMS transported trauma and critical care patients.

Briefly describe the hospital's capabilities to provide trauma services in the community:

Please see attached slide deck for specific capabilities.

Briefly describe the hospital's longitudinal commitment (expected to be greater than five years) to provide trauma services in the community:

The MOMMC, Air Force Medical Service, and DHA are committed to providing trauma services to the community surrounding Nellis AFB. This is a long-term commitment in infrastructure and personnel to include minimum staffing levels even with a high-deployment rate of military providers. In case of mass deployment situations, contract and civilian personnel will be available to ensure continuity of Trauma services. We are committed to the conditions of this designation and will participate in all local, regional, and national Trauma Quality Improvement Program and Registries as required by Nevada, ACS and the Department of Defense. Furthermore, as trauma medicine and integration of trauma systems is part of our Air Force core competencies developed over many years of wartime trauma system experience, Nellis AFB is fully committed to partnering with Southern Nevada in all Trauma System education and enhancement efforts.

Additional information the applicant would like to provide in support of their request:

This application represents a true win-win opportunity to bolster the Clark County Trauma System and enhance our national defense. Due to our long standing relationship with the greater Las Vegas community as well as the transparent, low cost structure of military medical services, Nellis AFB is the most opportune location in the United States to build upon our strong partnership and integration with local medical entities and emergency response agencies for the greater good. Efforts such as this set a new standard for military and civilian partnerships as indicated by the National Defense Authorization Act 2017 and subsequent Congressional and DoD directives which support DoD-civilian partnerships to maximize medical deployment readiness in ways that serve our civilian partners. Finally, the layout of Nellis AFB, specifically the separation of the hospital from the flight line, allows for a level of flexibility regarding base entry and security that does not exist on most military installations. This flexibility will allow for direct entry of ambulances transporting trauma patients.

The following are conditions of authorization as a center for the treatment of trauma in Clark County. By signing the application, the administrators of the hospital and the medical director of the center for the treatment of trauma acknowledge these conditions and agree to:

1. Comply with the requirements of the graduated process for authorization and designation as a center for the treatment of trauma as defined in the Clark County Trauma System Regulations Section 300.000, subsections IV-VI;
2. Submit trauma data to SNHD and the State Trauma Registry;
3. Actively participate in the Regional Trauma Advisory Board and Trauma System Performance Improvement activities;
4. Provide standard financial information to assist in the assessment of the financial stability of the trauma system; and
5. Comply with all applicable SNHD regulations and State Health Division requirements for authorized and designated centers for the treatment of trauma.

I have read and completed the application to the best of my ability and attest to the fact the information provided is true and complete to the best of my knowledge.

I authorize the release of such information as may pertain to the purpose of this application.

I understand that any misstatements or omissions of material facts may cause forfeiture of the right to authorization as a center for the treatment of trauma.

Signature of Hospital Administrator or Owner: FLOWERS,ALFRED,K.J R.1062541063 Digitally signed by FLOWERS,ALFRED,K.JR.1062541063 Date: 2019.03.08 12:40:14 -08'00' **Date:** 8 Mar 19

Printed Name of Hospital Administrator or Owner: Col Alfred K. Flowers Jr.

Title of Person signing the Application: Commander, 99th Medical Group

NELLIS AFB TRAUMA LEVEL III APPLICATION

Mike O'Callaghan Military Medical Center

**Colonel Alfred K. Flowers Jr.
Commander & CEO**





Proposal Overview- Mutual Benefit to Southern Nevada & National Security



National Security

Northeast Valley

Remain Ready to Provide Contingency Medical/Surgical Care at a Moment's Notice

Overall Trauma System Infrastructure and Integration

Congressional Authorization for Community Partnerships and Civilian Patient Care

Nellis Trauma III Open to EMS

Long-Standing Community & Medical Partnerships in the Valley

Backed By DoD Resourcing

Trauma III Capacity

Long drive to Trauma Care

Increasing Rate of Trauma

Population Growth

High Crime Rate

Industrial Sector Accidents

High Uninsured Population

Medically Underserved Area

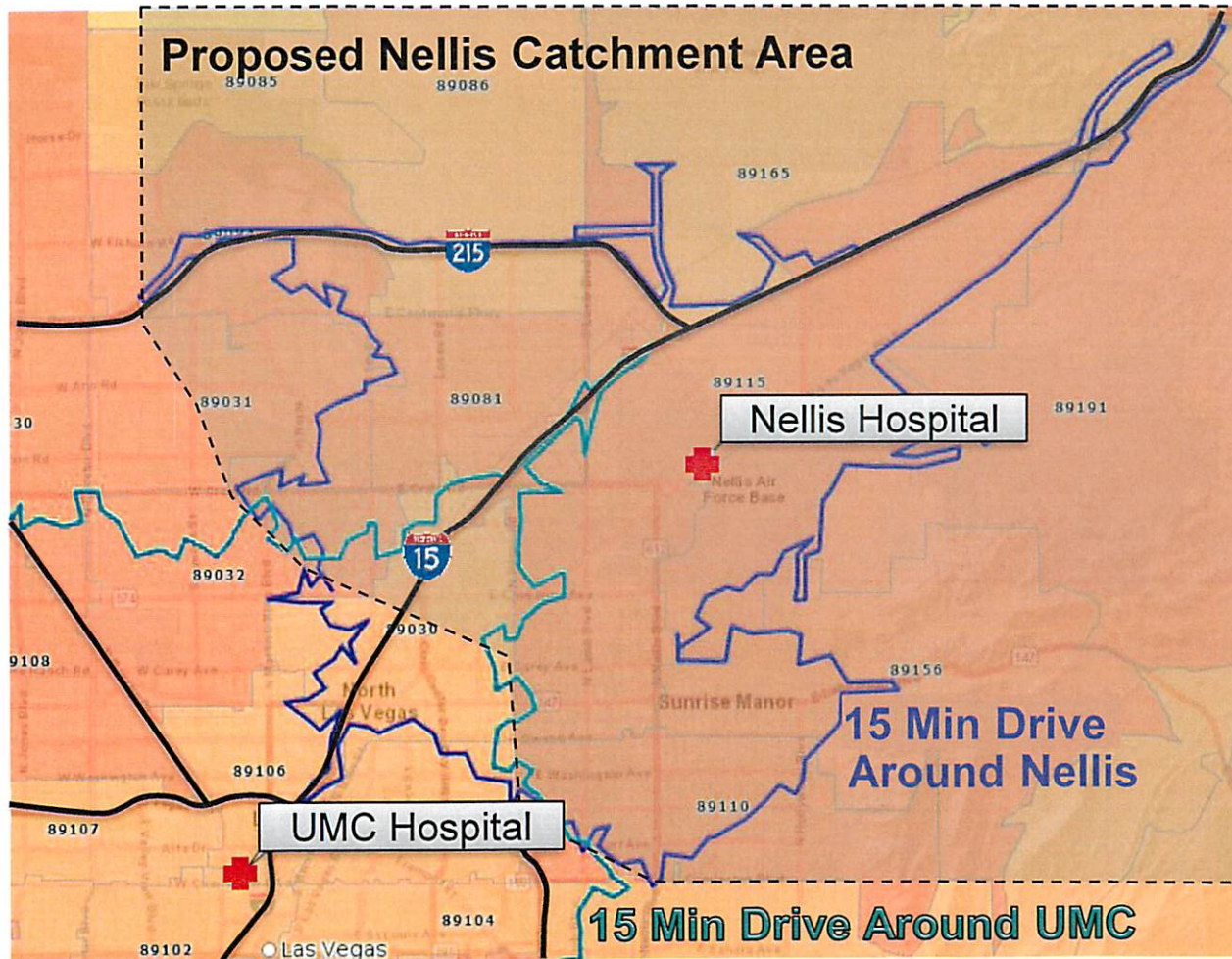
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Serving Northeast Valley



Win-Win Opportunity to Serve Our Community



- >250K population in N/NE
- Currently all UMC Trauma Catchment
- >20 min avg drive to nearest trauma center
- Growth rate on pace or higher than Clark county as a whole
- Step 3 & 4 cases have doubled since 2013
- >900 Trauma III cases in 2017
- >200 Injury Admits to Non-Trauma Centers
- 30% Uninsured

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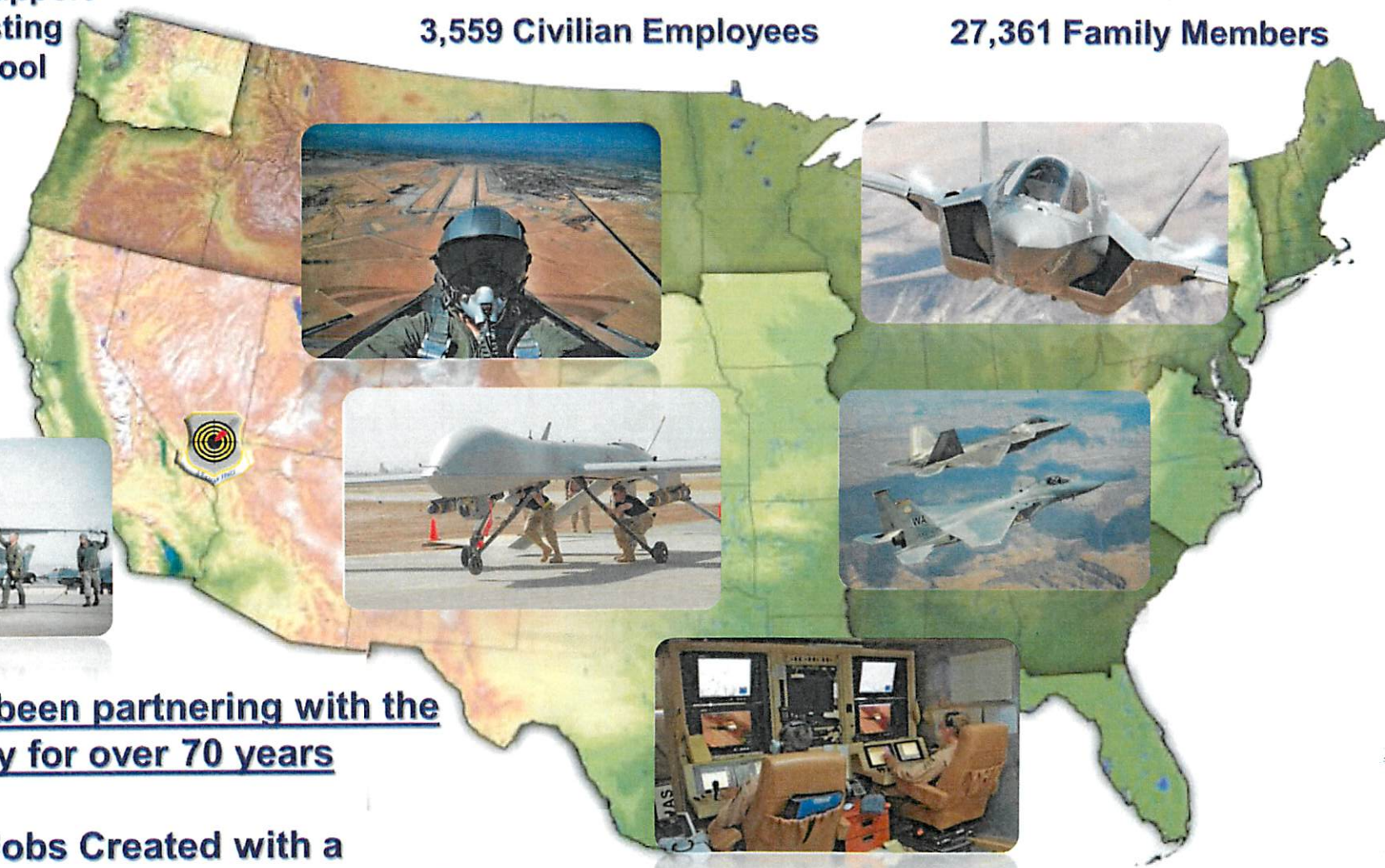
Nellis & Creech



24/7 Global Support
Advanced Testing
Weapons School
Thunderbirds
Aggressors
Green Flag
Red Flag

11,355 Military Members
3,559 Civilian Employees

27,873 Military Retirees
27,361 Family Members



Nellis has been partnering with the Valley for over 70 years

22K Jobs Created with a
\$5.2 Billion Economic Impact in 2017

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Current Services are Trauma III Compliant



In-Patient & Trauma Related Services:

- Cardiac Cath Lab
- Cardiology
- Colorectal Surgery
- Critical Care Unit
- Dialysis-Inpatient Only (Davita)
- Emergency Department
- Endocrinology
- Gastroenterology
- Hematology/Oncology
- Immunology/Allergy
- Infectious Disease
- Internal Medicine
- Infusion Clinic
- Laboratory (w/Blood Bank)
- Nephrology
- Neurology
- Nuclear Medicine
- Multi-Service Unit
- OB/GYN
- Occupational Therapy
- OMFS
- Ophthalmology
- Otolaryngology (ENT)
- Pathology
- Pharmacy
- Physical Therapy
- Plastic Surgery
- Psychiatry/Psychology
- Pulmonary
- Radiology
 - Interventional Radiology
 - Mammography
 - MRI
 - CT
- Respiratory Therapy
- Rheumatology
- Social Work
- Speech Therapy
- Sports Medicine
- Surgery (General)
- Ultrasound
- Urology

Other Out-Patient Services:

- Acupuncture
- ADAPT
- Aerospace Medicine
- Audiology
- Coumadin Clinic
- Dental/Dental Specialties
- Dermatology
- Family Advocacy
- Family Medicine
- Health Promotions
- Optometry
- Pastoral Care
- Pediatrics
 - Developmental Peds
- Nutritional Medicine
- Sleep Lab
- Social Work

The Air Force is investing in Nellis to ensure 24/7 medical capabilities meet the needs of this community

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Our Mission: Ensure Medically Fit Forces and Improve the Health of All We Serve
Our Vision: Providing Trusted Care... Every Patient, Every Time

99 MDG Personnel		Annual Budget	
Military	1,098	Operations	\$118M
Civilian	148	Manpower	\$165M
Contractors	301	Total Authority	\$228M

Our Beneficiaries	Enrolled	In Catchment
Military	10,383	10,383
Dependents	11,246	14,577
Retirees	25,966	51,939
Guard/Reserve	1,113	4,990
TOTAL	48,708	81,889

Sustained Medical and Readiness Training Program
Provides currency experience to medical personnel Air Force-wide
Provides sustainment of clinical/combat trauma currency
AF Cadre embedded w/ University Medical Center Staff

Medical Education
Accreditation Council for Graduate Medical Education
Family Medicine Residency
Emergency Medicine Residency
General Surgery Residency
Additional Training Programs
Dental Residency
Physician Assistant Clinical Site
Nurse Residency Program
Simulation Lab
Enlisted (Technician) Medical Training (7 Specialties)

Significant Achievements
First military hospital with Tele-ICU capability
Air Force Best Inpatient Facility Patient Safety ('11, '14, '15, '17, '18)
Maximized VA integration; supported 5K veteran visits, VA/military Pilot Site
Integrated Air Force training mission w/ local Hospitals; trained 138 combat ready medics AF-wide, fostering combat ready Airmen
Awards
Heroes of Military Medicine Ambassador Award
Air Force Best Inpatient Facility Patient Safety Program ('11, '14, '15 & '17)
Military Quality and Safety Award
Accreditation Council for Graduate Medical Education & Commission on Dental Accreditation w/ zero citations 2017
College of American Pathologist Accreditation 2015
2017 FDA Blood Bank Licensure
3-Year Joint Commission Full Accreditation



Medical Care Overseas



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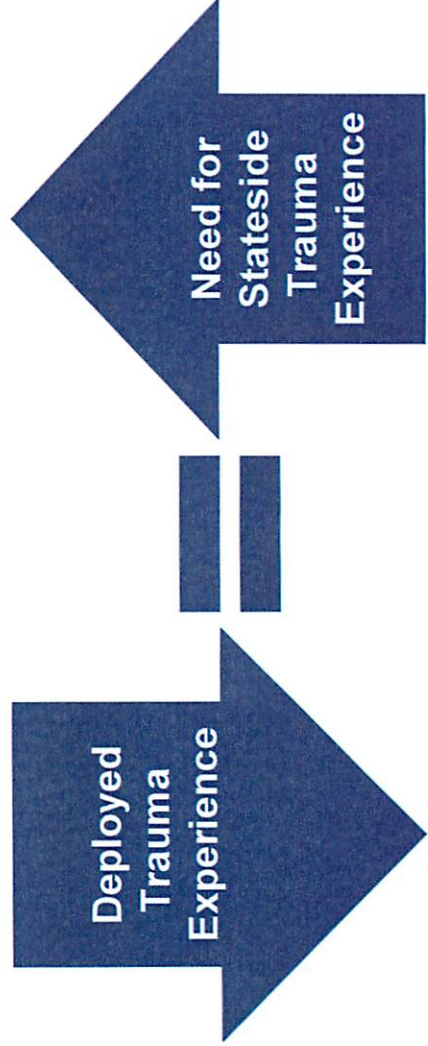
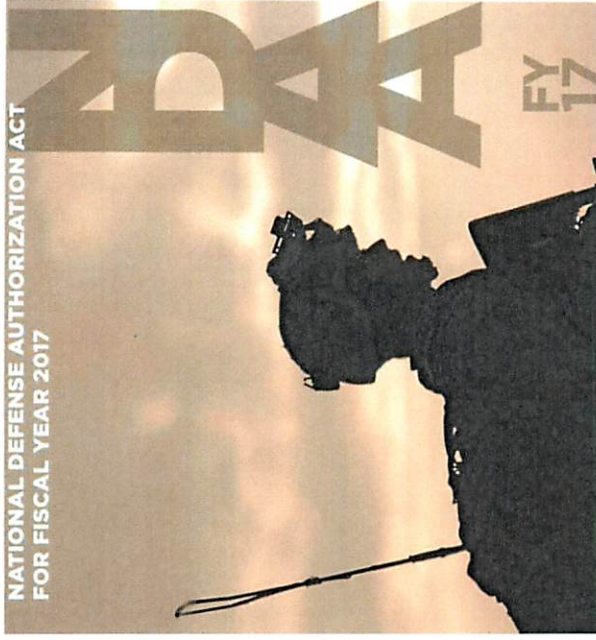
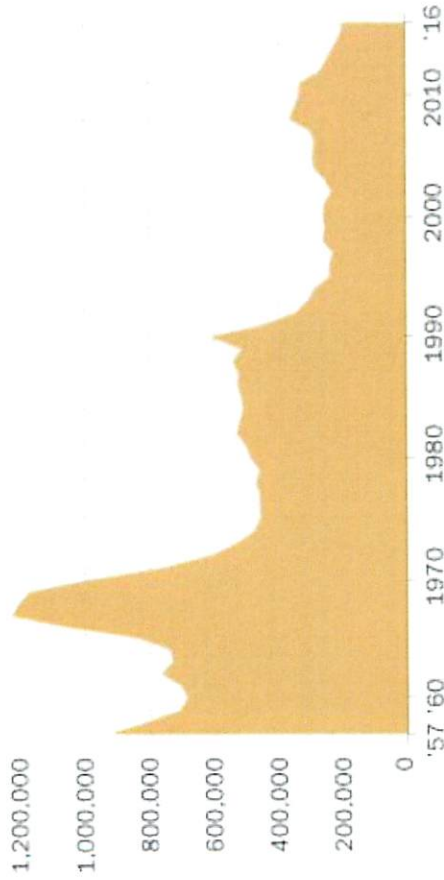


America Needs Military Medics to Remain Ready to Deploy



U.S. military overseas presence is at a 60-year low

Number of Active-Duty Personnel Overseas



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Why Nellis?



Our Return on Investment is Medical Currency for National Defense

- Patient insurance and payer status is not a concern
- Charges will correlate with Medicare/Medicaid reimbursement rates and are posted by the DoD Comptroller for public viewing
 - Collections will help fund added security measures and are not meant to fund operating expenses or generate a profit (max activation fee is ~\$1K)

The Department of Defense is Committed to Success

- The Air Force and Military Health Systems will increase personnel resources at Nellis for trauma care to improve medical currency
 - Personnel redundancy required to ensure 24/7/365 Trauma care
- Nellis Security Forces will ensure EMS has streamlined base access
 - Automatic & seamless entry for ambulance transports

Focus is Community Partnership

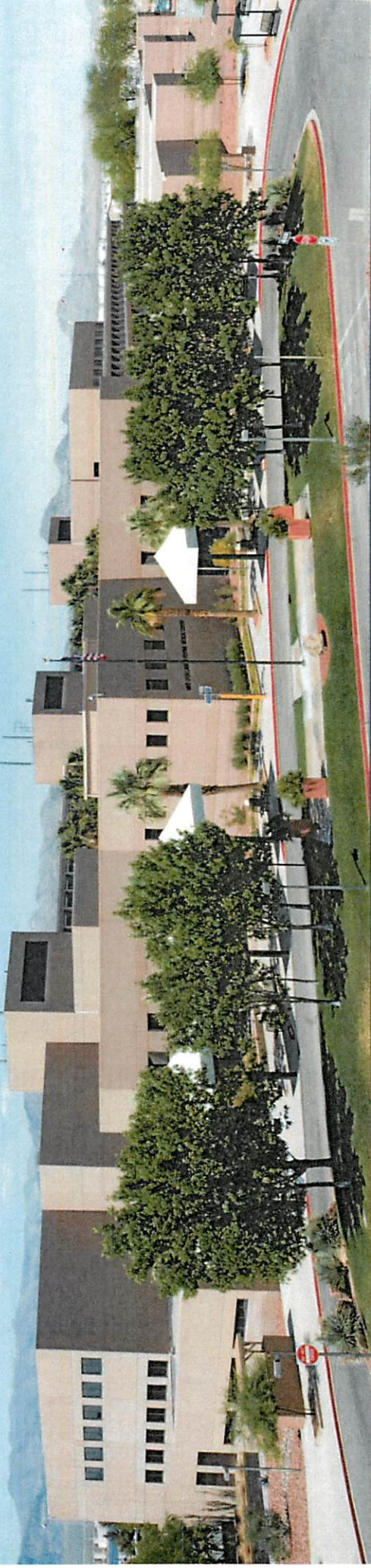
- Desire is to integrate and supplement the current Southern Nevada Trauma system to better serve our community
 - Partnering with Southern Nevada provides a Win-Win situation for community support and National Defense
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NELLIS AFB TRAUMA LEVEL III APPLICATION

Mike O'Callaghan Military Medical Center

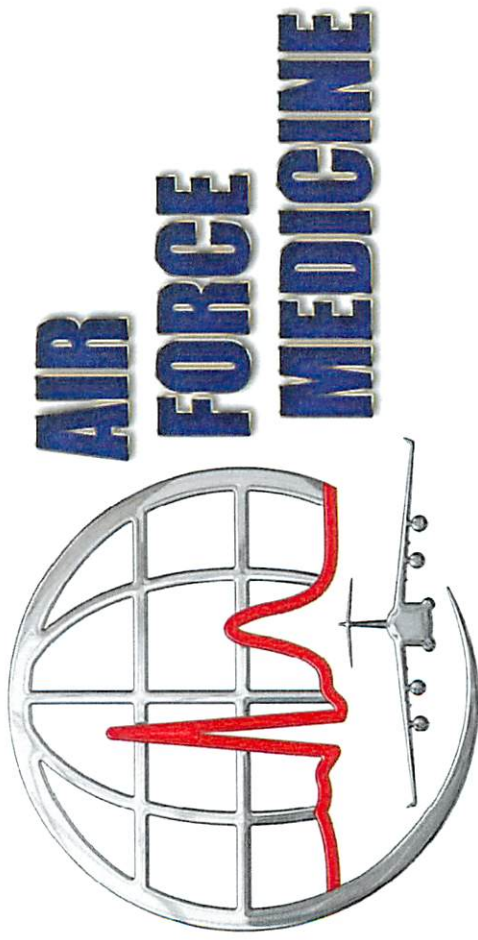
**Colonel Alfred K. Flowers Jr.
Commander & CEO**



Headquarters U.S. Air Force

Integrity - Service - Excellence

Supporting Slides





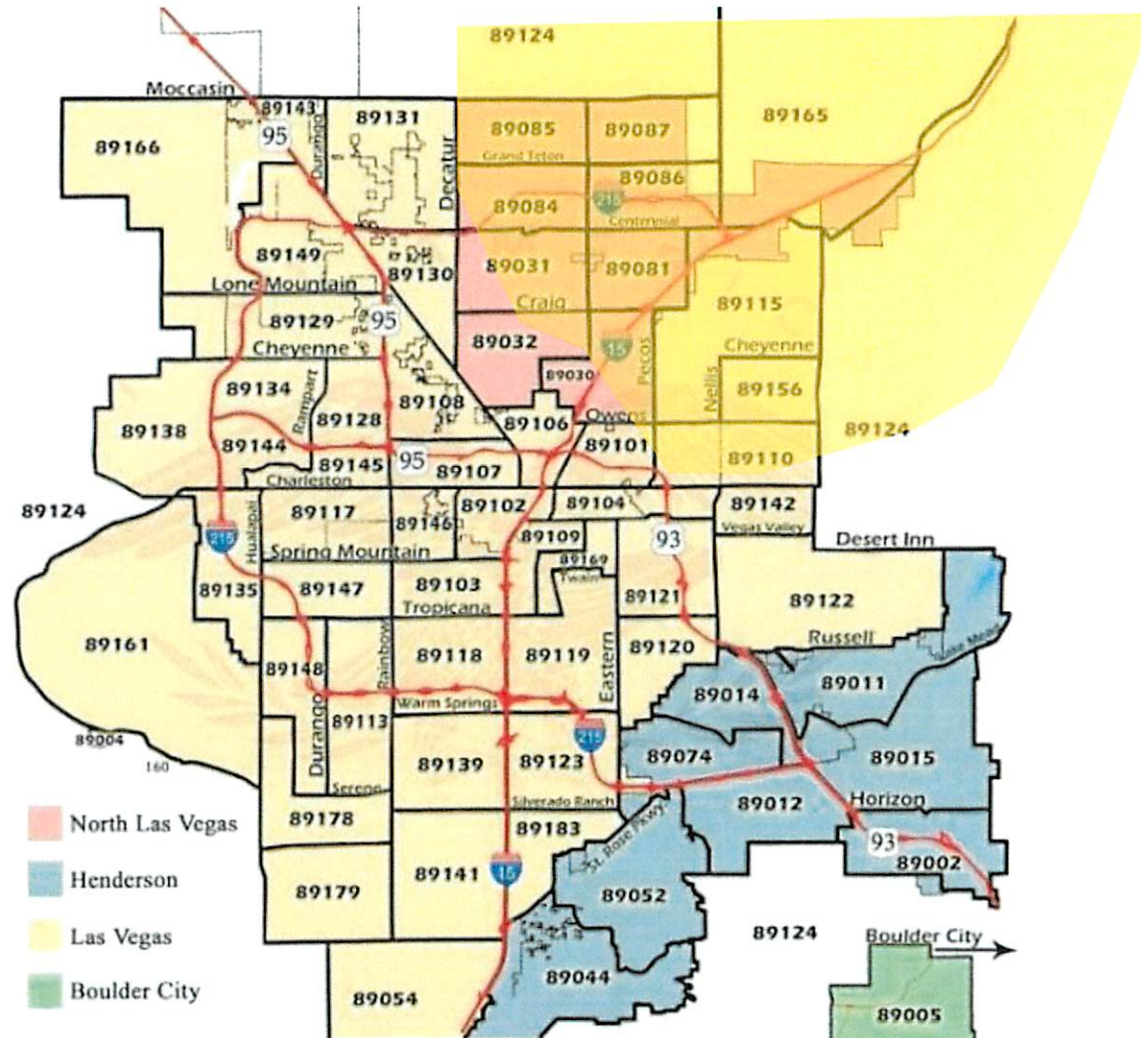
Zip Codes of Primary Trauma Service Area



Proposed Nellis Trauma Step 3 & 4

Service Zip Codes:

- 89124
- 89165
- 89040 (I-95 Corridor)
- 89025 (I-95 Corridor)
- 89115
- 89110
- 89156
- 89191
- 89081
- 89031
- 89086
- 89084
- 89085
- 89087



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Level III Trauma Data for Target Zip Codes



Total Trauma Cases by Zip Code (Step 3 and 4)	year_sent				
	2013	2014	2015	2016	2017
	N	N	N	N	N
89025	12	30	34	21	12
89031	52	47	61	79	108
89040	12	16	12	19	38
89081	39	46	46	59	97
89084	17	16	18	21	37
89085	x	x	x	x	x
89086	8	6	10	17	25
89115	149	159	161	132	312
89124	69	78	55	117	133
89156	31	50	52	62	120
89165	15	17	x	8	18
89191	x	x	x	x	5
Total Step 3	380	414	404	455	466
Total Step 4	25	55	51	82	443
All	405	469	455	537	909

zip_code	Population			
	2014	2015	2016	2017
89025	1,371	1,380	1,393	1,371
89031	66,453	67,887	69,607	70,384
89040	3,875	3,871	3,933	4,045
89081	33,438	34,473	35,806	37,600
89084	24,647	25,213	26,499	27,434
89085	3,586	3,631	3,710	3,747
89086	4,918	4,977	5,085	5,103
89087
89115	69,929	70,805	72,044	73,292
89124	7,164	7,426	7,760	7,573
89156	28,887	29,227	30,081	30,379
89165
Total	244,268	248,890	255,918	260,928
% Growth		2%	3%	2%

Total TFTC by Disposition (Step 3 and 4)	year_sent				
	2013	2014	2015	2016	2017
	N	N	N	N	N
Admitted	77	92	125	133	212
Deceased	x	x	x	x	x
Discharged	277	304	272	340	620
ICU	42	58	41	40	45
OR	8	14	16	22	29
Transferred	x	x	x	x	x

Injured Patients discharged from Non-Trauma Centers in Trauma Registry	admit_year		All
	2016	2017	
	N	N	N
ISS <= 15	92	207	299
ISS > 15	5	19	24
All	97	226	323

Median Time (min)	Median Transport Time					All
	2013	2014	2015	2016	2017	
	20.40	20.70	21.70	22.20	22.80	21.70

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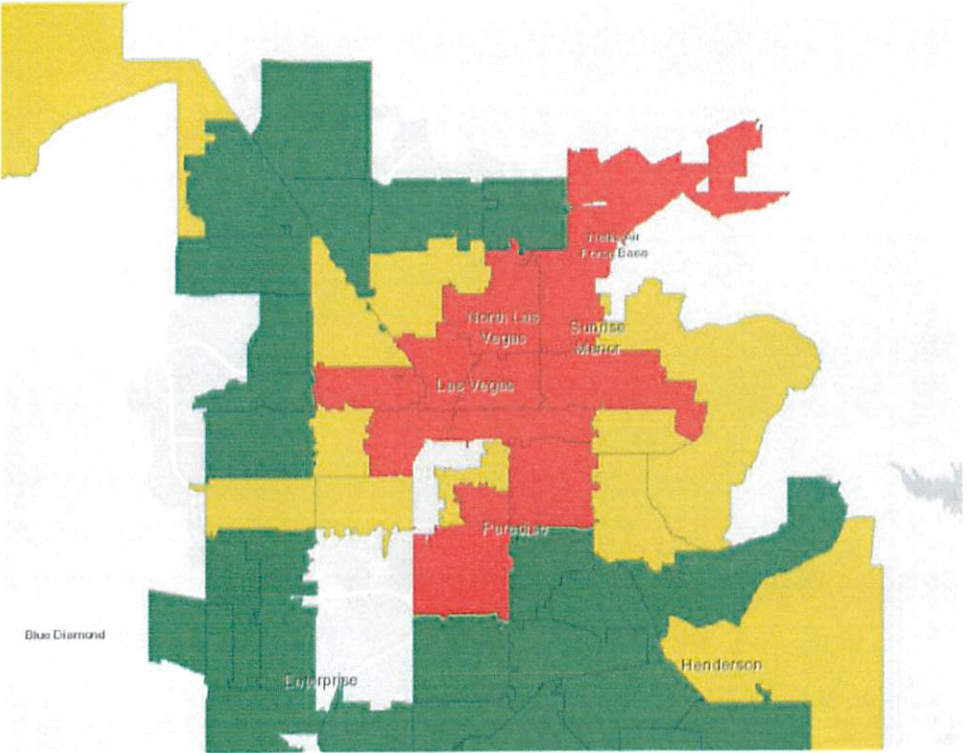


Target Zip Code Demographics

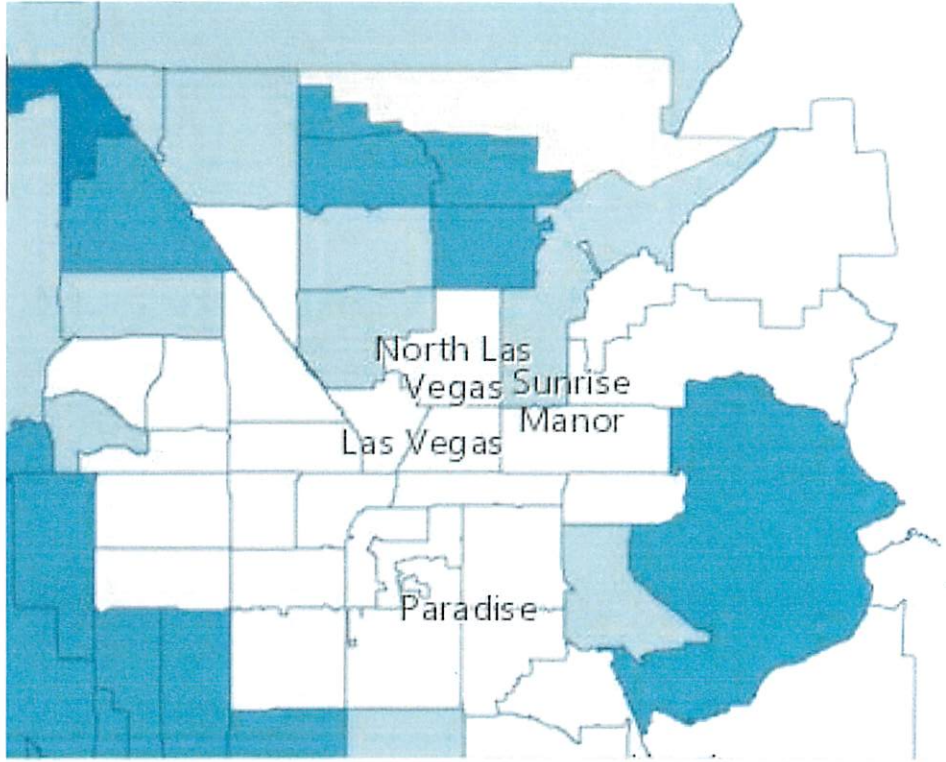


Adults with Health Insurance

Data Source: Behavioral Risk Factor Surveillance System-SNHD
Measurement Period: 2012-2015



Population Change 2010-2018



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Community Support



- ***State and Local Government***
- ***Emergency Services Providers***
- ***Established Trauma Centers***
- ***Non-Trauma Hospitals and other Medical Entities***
- ***Payers of Medical Benefits***
- ***Educational Institutions***

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Quick Reference Tables

Economic Impact Analysis (EIA) FY17

Nellis, Creech, & the NTTR

Table 1

Personnel by Classification

Classification	Total
Appropriated Fund Military	11,355
Active Duty	9,827
Reserve / Air National Guard	1,528
Active Duty Military Dependents	27,361
Appropriated Fund Civilians	1,067
General Schedule	883
Federal Wage Board	184
Other APF Civilians	0
Other Civilians	2,492
Nellis, Creech, & NTTR (Total Personnel)	42,275

Table 2

Annual Payroll by Classification

Classification	Total
Appropriated Fund Military	\$745.7M
Appropriated Fund Civilians	\$76.9M
NAF Civilians & On-Site Contractors	\$238.6M
Nellis, Creech, & NTTR Payroll	\$1,061.2M

AFMAN 65-506; 4.3.2.1. Annualized base payroll data is a direct input into the EIA model. Salaries current as of FY16.

Table 3

Retiree Presence & Payroll

Personnel Type	Retirees	Payroll
Air Force	14,278	\$390.8M
Army	5,593	\$143.5M
Navy	6,452	\$166.6M
Marines	1,547	\$45.0M
Total	27,873	\$745.9M

The payroll figure is an aggregate measure of retirees' gross retirement salary from the US Government, analyzed based on branch of service and zip code of residence. Benefit and/or income equations are not used in this calculation.

Table 4

Expense Report

Expense Category	Amount
Commissary (Inventory)	\$1.8M
Base Exchange (Inventory)	\$15M
Health (Tri-Care) ¹	\$105.4M
Education (TA)	\$0.5M
Temporary Duty (TDY) ²	\$205.0M
Fuels, Inventory, Equipment	\$721.8M
Government Purchase Card	\$26.6M
Utilities	\$10.9M
Service Contracts	\$98.6M
Construction ³	\$75.3M
Multi-Year Capital Assets ⁴	\$1,863.4M
Nellis Open House Airshow (Nov 2016 – FY17)	\$0.4M
Total Annual Expenditures	\$3,124.7M

¹Health Expense¹ is calculated as the cost to the US Government only

²Temporary Duty² is calculated as: # of bed nights x local per diem rate + # off base bed nights x lodging rate

³Construction³ includes MILCON, NAF, & O&M

⁴Multi-year Capital Assets⁴ include systems, equipment, materials, supplies, and contracts that require current FY outlays to procure or maintain existing and future mission requirements

Table 5

Total Indirect Jobs Created

Personnel Type	Est. Jobs Created	\$ Value of Jobs Created
Active Duty	4,914	\$213.7M
Reserve/ANG	231	\$14.0M
APF Civilians	672	\$29.2M
Other Civilians	1,570	\$68.2M
Total	7,477	\$325.1M

AFMAN 65-506; 4.3.2.2. The number of indirect jobs created is the mathematical product of the number of installation jobs and DoD Indirect Job Multipliers for respective economic areas.

Note: The DoD Multiplier is provided by SAF/FMC. Multipliers are developed based on the size of the employment base for each region surrounding an installation and the general mission of the base/installation/activity. The number of jobs created is then multiplied by the average single salary of residents of the region. (Average single salary used is \$41,960, as reported by the 2015 Bureau of Labor Statistics for the Las Vegas Metropolitan Area.)

Table 6

Total EIA Estimate

Expense Category	Total
Annual Payroll (Table 2)	\$1,061.2M
Retiree Payroll (Table 3)	\$745.9M
Annual Expenditures (Table 4)	\$3,124.7M
Annual Value of Jobs Created (Table 5)	\$325.1M
Total Annual Economic Impact	\$5,256.9M



Training Partnerships Across the Valley



- **Sustained Medical and Readiness Trained Program (SMART)** - provide currency experience to Medical Personnel (Air Force-Wide)
 - Surgeons
 - Specialty & Surgery Nurses
 - Medical/Surgical/Cardio-Pulmonary Technicians
- **SMART** provides sustainment of clinical/combat trauma currency not available at Air Force MTFs
- Air Force ED Physicians and Surgeons embedded in hospitals across Southern Nevada
- Great for highly specialized medics, **however** does not provide a training or currency platform for:
 - Other medical provider and support staff
 - Ancillary staff
 - Administrative staff
 - Trauma program and network management



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Southern Nevada Trauma System

Trauma Needs Assessment for Nellis AFB

3. Lead Agency/ System Stakeholder/ Community Support

A. Lead Agency Support – based on a demonstration of need for more trauma resources for the stability of the trauma system

- SNHD/RTAB has expressed need for trauma services in N/NE Las Vegas per prior RTAB minutes.

B. System Stakeholder Support –Yes

1. Public EMS - North Las Vegas Mayor
2. Established Trauma Center –Dignity Health
4. Non-Trauma Center Hospital – Dignity Health and VA Hospital
5. Other Stakeholders – Culinary Health Fund

C. Community Support – Yes

- City Leadership - North Las Vegas Mayor
- State Senate - Senator Joe Hardy (M.D.)



December 5, 2018

Southern Nevada Health District Board of Health
P.O. Box 3902
Las Vegas, NV 89127

To Whom it May Concern:

RE: Support for the Designation of Mike O'Callaghan Military Medical Center
(MOMMC) on Nellis Air Force Base (AFB) as a Level III Trauma Center

The Culinary Health Fund strongly supports the Nellis AFB application to the Southern Nevada Health District to become a Level III Trauma Center.

Nellis AFB currently has all the American College of Surgeons' required services for a Level III certification. Nellis AFB has a very strong partnership in the LV community. They are a recognized community partner and give civilian care at the military hospital. In meeting with Nellis AFB leadership, it is clear that they have a desire to integrate and supplement the current Southern Nevada trauma system to better serve our community. This designation would provide a win-win situation for the Las Vegas community and for national defense.


Again, I would like to convey the Culinary Health Fund's endorsement for Nellis AFB application to become a Level III Trauma Center.

Sincerely,


Kathy Silver
President



To: Southern Nevada Health District Board of Health

From: Eugene Bassett, Senior Vice President – Nevada Operations
Dignity Health – St. Rose Dominican Hospitals 

Date: November 26, 2018

Regarding: Support for Level III Trauma Center Designation for Mike O'Callaghan Military Medical Center at Nellis Air Force Base

I am writing this letter to convey the support of Dignity Health – St. Rose Dominican Hospitals for the Level III Trauma Center application submitted to the Southern Nevada Health District by Nellis Air Force Base and the Mike O'Callaghan Military Medical Center.

Like Nellis Air Force Base, St. Rose Dominican Hospitals have a proud, long-standing tradition of service to the southern Nevada community. Our missions, both born in the 1940's, have continuously evolved on separate paths, but each with the purpose of meeting the changing needs of our community.

As our valley continues to grow, attracting residents and visitors in greater numbers each year, the goals of Nellis and St. Rose Dominican now merge with respect to our ability to work together to provide a comprehensive net of support facilities for medical emergencies.

With the further development of Nellis Air Force Base as a critically important asset in our national defense, we believe our community's medical preparedness would greatly benefit from a Level III Trauma Designation at O'Callaghan Military Medical Center. This becomes even more obvious when we take into consideration population growth in the northeast region of our valley, along with the addition of a second annual NASCAR event at the Las Vegas Motor Speedway, and the emergence of other regular, large-scale events, like the Electric Daisy Carnival and Aviation Nation.

Dignity Health – St. Rose Dominican is the only not-for-profit, faith based hospital system in southern Nevada. Our mission, vision and values guide us in responding to the area's health care needs. We operate three full-service hospital campuses in southern Nevada – St. Rose Siena, St. Rose San Martin, and St. Rose de Lima. In addition, we operate seven neighborhood hospitals, three Women's Care/Outreach Centers, and the Dignity Health Group Nevada.

I convey my support for Nellis AFB's application for Level III Trauma Center designation and would be happy to welcome the skilled medical professionals at the O'Callaghan Military Medical Center to our mission of Humankindness in southern Nevada.

Mayor
John J. Lee

City Manager
Ryann Juden

Council Members
Isaac E. Barron
Pamela A. Coynes-Brown
Scott Black
Richard J. Cherchio



Your Community of Choice

Department of the Mayor and City Council
2250 Las Vegas Boulevard, North · Suite 910 · North Las Vegas, Nevada 89030
Telephone: (702) 633-1007 · Fax: (702) 649-1302 ·
www.cityofnorthlasvegas.com

November 20, 2018

To: Southern Nevada Health District Board of Health

Re: Support for the Designation of Mike O'Callaghan Military Medical Center on Nellis Air Force Base as a Level III Trauma Center

Dear Board,

I am writing this letter to convey my overwhelming support and endorsement of the Mike O'Callaghan Military Medical Center (99th Medical Group) application to the Southern Nevada Health District to become a Level III Trauma Center.

North Las Vegas is currently an underserved area for trauma care and this Nellis AFB initiative will not only improve the quality of medical care in North Las Vegas but it will also improve the access and response time to trauma care.

As North Las Vegas continues to be an ardent supporter of our US military, this initiative will further enhance the war-time readiness and medical training of U.S. Air Force medical teams for current and future deployments.

It will also expand the Nellis capability, medical services, and ultimately grow the hospital into a Department of Defense readiness platform. This projected growth in military and civilian personnel will have a positive economic impact on the community with minimal cost.

Therefore, for the many reasons stated above which will benefit our North Las Vegas community, I would appreciate your consideration of this application.

Sincerely,

John J. Lee
Mayor

A handwritten signature in blue ink, appearing to be 'John J. Lee', is written over the printed name and title. The signature is fluid and cursive, with a large loop at the end.

State of Nevada Senate
Joseph (Joe) P. Hardy
Senator
P.O. Box 60306
Boulder City, Nevada 89006-0306

To: Southern Nevada Health District Board of Health

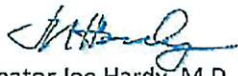
From: State of Nevada Senate, District 12
P.O. Box 60306
Boulder City, NV 89006-0306
702-293-7506

Regarding: Letter of Support for Mike O'Callaghan Military Medical Center (MOMMC), Nellis Air Force Base (AFB), designation as a Level III Trauma Center

I am writing this letter to convey my full support for the Nellis AFB application to the Southern Nevada Health District to become a Level III Trauma Center. This application presents a rare opportunity to create an integrated military and civilian healthcare network that strengthens our National Defense while providing a much needed service to the community surrounding Nellis AFB.

I am aware that the current Trauma Center designation process is competitive. However, the characteristics of the community surrounding Nellis AFB, aligns with the military's intent of ensuring deployment ready medics in a way that uniquely positions MOMMC to best serve that community. As you are well aware, Nellis AFB is situated in a medically underserved, high crime area. As this area also has some of the highest uninsured and Medicaid reliant rates, it is unlikely that it will be attractive to another healthcare entity for years to come. These characteristics make the opportunity to allow Nellis AFB to fill the need for emergency healthcare for this area the best way to expand care to that community.

Again, I convey my strongest endorsement to designate Nellis as a Level III Trauma Center. The military values medical training over profit, which uniquely positions Nellis AFB to serve this community through a win-win opportunity we cannot afford to let pass. The long standing partnerships between Clark County and Nellis AFB are vital to our economy and culture and it is of the highest importance that we support the continued growth of this relationship.



Senator Joe Hardy, M.D.
Nevada State District 12



**DEPARTMENT OF VETERANS AFFAIRS
VA SOUTHERN NEVADA HEALTHCARE SYSTEM
6900 North Pecos Road
North Las Vegas, Nevada 89086
702-791-9000**

December 31, 2018

Southern Nevada District Board of Health
280 S Decatur Blvd.
Las Vegas, NV 89107

To whom it may concern:

I am writing to provide VA Southern Nevada Healthcare System (VASNHS) support for the Mike O'Callaghan Military Medical Center, 99 Medical Wing, Nellis Air Force Base (AFB), Nevada, designation as a Level III Trauma Center

The Veterans Health Administration and the Department of Defense have been partners in providing quality healthcare to military Veterans throughout our history. The VA's patient base comes from those that have served the Department of Defense. This gives us a common mission.

Nellis AFB hosted VASNHS in their facility from 1994 until 2012, when VA built the North Las Vegas VA Medical Center. We have maintained a formal Joint Venture Executive Committee and many informal joint programs and operations throughout the years. Having a higher level of Trauma Care available for Veterans in need of urgent care or higher levels of immediate medical attention would keep our Veteran patients within federal oversight and provide a safe and familiar environment.

As a member of the Southern Nevada District Facilities Advisory Board, I am keenly aware of the medical access challenges in the state of Nevada, and in Clark County in particular. The citizens and Veterans of the Las Vegas Valley, need and deserve the best and most accessible emergency care possible. Nellis Air Force Base's designation as a Level III Trauma Center would give the east side of Las Vegas that much needed option.

Again, I would like to convey my endorsement for Nellis AFB's application to become a Level III Trauma Center. If I can be of any assistance or provide additional information, please don't hesitate to contact me at (702) 791-9010.

Sincerely,

A handwritten signature in black ink that reads "Peggy W. Kearns". The signature is fluid and cursive.

Peggy W. Kearns, MS, FACHE
Director